

SECRETARIAT OF THE CONFERENCE ON INTERACTION AND CONFIDENCE BUILDING MEASURES IN ASIA

СЕКРЕТАРИАТ СОВЕЩАНИЯ ПО ВЗАИМОДЕЙСТВИЮ И МЕРАМ ДОВЕРИЯ В АЗИИ

Nº EC/SME/982

The Secretariat of the Conference on Interaction and Confidence Building Measures in Asia (CICA) presents its compliments to the CICA Member States and, with the reference to its Note Verbal No. EC/SME/689 dated 26 May 2022, has the honour to kindly remind that the CICA Seminar on Sufficiency Economy in Microfinance for SMEs Development will be held by the Kingdom of Thailand from 22 August to 2 September 2022.

Enclosure: as stated on 12 p.

CICA Member States are kindly requested to forward the enclosed Concept Paper, including the registration form, to the appropriate national authorities interested in participating in the above-mentioned CICA event, which will be held **in English**. Registration forms should be sent to the CICA Secretariat before 15 August 2022.

The link to join the event will be provided on 15 August 2022.

The Secretariat avails itself of this opportunity to renew to the CICA Member States the assurances of its highest consideration.

Nur-Sultan, 2 August 2022



MEMBER STATES
OF THE CONFERENCE ON INTERACTION AND
CONFIDENCE BUILDING MEASURES IN ASIA



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Приложение: упомянутое, 12 на л. Секретариат Совещания по взаимодействию и мерам доверия в Азии (СВМДА) свидетельствует свое уважение государствам-членам СВМДА и, со ссылкой на ноту Секретариата № ЕС/ЅМЕ/689 от 26 мая 2022 г., имеет честь напомнить, что семинар СВМДА по экономике достаточности для микрофинансирования МСП будет проведен Королевством Таиланд с 22 августа по 2 сентября 2022 года.

Странам-членам СВМДА выражается просьба направить прилагаемую Концепцию, включая регистрационную форму, соответствующие национальные органы, В заинтересованные участии вышеупомянутом СВМДА, мероприятии которое будет проводиться **английском языке.** Регистрационные формы необходимо отправить в Секретариат СВМДА до 15 августа 2022 г.

Ссылка для подсоединения к мероприятию будет предоставлена 15 августа 2022 г.

Секретариат пользуется случаем, чтобы возобновить государствам-членам СВМДА уверения в своем высоком уважении.

город Нур-Султан, 2 августа 2022 г.



ГОСУДАРСТВАМ-ЧЛЕНАМ СОВЕЩАНИЯ ПО ВЗАИМОДЕЙСТВИЮ И МЕРАМ ДОВЕРИЯ В АЗИИ

Азиядағы өзара іс-қимыл және сенім шаралары кеңесінің (Азия Кеңесінің) Хатшылығы Азия Кеңесінің мүше мемлекеттеріне өзінің зор ілтипатын білдіреді және, Хатшылықтың 2022 жылғы 26 мамырдағы № ЕС/SME/689 нотасына сілтеме жасай отырып, Таиланд Корольдігі 2022 жылдың 22 тамызы мен 2 қыркүйегі аралығында «Шағын және орта кәсіпорындарды дамыту үшін микроқаржыландырудағы жеткілікті экономика» атты Азия Кеңесінің семинарын өткізетінін еске салуды өзіне мәртебе санайды.

Қосымша: аталған, 12 п.

Хатшылық Азия Кеңесінің мүше мемлекеттерінен **ағылшын тілінде** өтетін аталмыш Азия Кеңесінің ісшарасына қатысуға мүдделі тиісті ұлттық органдарға қоса берілген тұжырымдама мен тіркеу нысанын жолдауды сұрайды. Хатшылық қатысушылардың тіркеу нысандарын 2022 жылдың 15 тамызына дейін жіберуді сұрайды.

Іс-шараға қатысу үшін сілтеме 2022 жылдың 15 тамызында жіберіледі.

Хатшылық осы мүмкіндікті пайдалана отырып, Азия Кеңесінің мүше мемлекеттеріне өзінің зор ілтипатын тағы да растайды.

Нұр-Сұлтан қаласы, 2022 жылғы 2 тамыз

АЗИЯДАҒЫ ӨЗАРА ІС-ҚИМЫЛ ЖӘНЕ СЕНІМ ШАРАЛАРЫ КЕҢЕСІНІҢ МҮШЕ МЕМЛЕКЕТТЕРІ



SECRETARIAT OF THE CONFERENCE ON INTERACTION AND CONFIDENCE BUILDING MEASURES IN ASIA

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REGISTRATION FORM

CICA Training on Sufficiency Economy in Microfinance for SMEs Development hosted by Mekong Institute, Kingdom of Thailand (virtual mode)

(22 August - 2 September 2022, at 13.50. to 17.15 pm by Thailand time, GMT+7).

CICA Member State	
Title and First Name	
Last Name	
Organization/ Position	
Contact email	
(The link to join the seminar will be sent to	
the indicated email)	
Comments if any	

Please complete **(type in)** and return this registration form no later than 15 August, 2022 to s-cica@s-cica.org

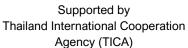
Contact for queries: Sholpan@-s-cica.org

Registration is also available via

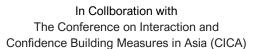
https://tica-thaigov.mfa.go.th/en/page/training-for-cica-members-states?menu=627b35de0a8f737252592013













Organized by Mekong Institute (MI)

Course Outline

International Training Course on Sufficiency Economy in Microfinance for SMEs Development

August 22 - September 2, 2022 (Online)

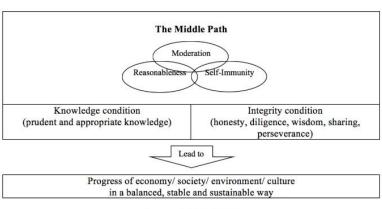
Mekong Institute (MI), Khon Kaen, Thailand

International Training Course on Sufficiency Economy in Microfinance for SMEs Development

1. Background

The Sufficiency Economy Philosophy (SEP) was introduced in 1974 by His Majesty the late King Bhumibol Adulyadej. The SEP is a framework that the His Majesty of Thailand guides people to

live and execute in a suitable means to build a secured foundation. The philosophy consists of three attributes and two conditions that need to be implemented collectively at any time amidst the changing world in order to meet the requirements for sufficiency economy and to save and survive from crises. These interconnected and interdependent pillars, so-called "three rings Moderation. Reasonableness and Self-Immunity" and the two conditions on knowledge and integrity which will lead to progress of economy / society / environment / culture in a balanced, stable and sustainable way.



The Model of the Philosophy of Sufficiency Economy

Source: NESDB (2007)

The concept of SEP aligns with many goals and targets across the 2030 Agenda for Sustainable Development Goals - SDGs including poverty eradication, food security, sustainable economic growth, sustainable industrialization and sustainable consumption and production, sustainable community development, income generation for poor, microcredit and microfinance for Small and Medium-sized Enterprises (SMEs)¹.

In most of the countries, SMEs are the backbone of the country's economic growth accounting for over 97 percent of the enterprises, with 20 percent to 50 percent of the GDP share. However, SMEs' growth is often aggravated by factors such as limited access to business information, lack of finance and human capital, low capacity in production and inadequate knowledge in cross-border trade and investment. Among all these factors, SMEs are mostly trapped by the limits to access to credits.

Bank lending is always regarded as the most common source of external finance for many SMEs and entrepreneurs, leading to their heavy reliance on to run the enterprises, manage cash flow and meet investment needs. Based on the OECD's findings², bank financing may be ill-suited at specific stages in the firm life cycle, particularly for the cases of start-ups and SMEs depend on intangibles business models. In some of the Colombo Plan developing member countries, SMEs' struggle to finance is also conducive to the countries' economic downturns, stagnant property, inventories and falling profits. In other words, they are more vulnerable to financial instability.

As a result of these capital gaps, SMEs are seeking more alternatives to meet their financial needs. One response is the development of microfinance. Rather than simply distributing charity funds, microfinance provides the poor individuals and SMEs with the opportunities to gain entrepreneurship, to alleviate poverty for economic growth. Dating back to the 1950s and with experiments in Bangladesh, Indonesia and other countries since 1970s, microfinance schemes have been proven to be effective to assist people in pursuing better living standards through

¹ http://www.tica.thaigov.net/main/en/information, searched date: March 25, 2019

² OECD, "New Approaches to SME and Entrepreneurship Financing: Broadening the Range of Instruments", February 2015, pp. 11-12

producing self-employment and supporting SMEs. Nobel Peace Prize awarder-Muhammad Yunus of the Grameen Bank in Bangladesh has visibly demonstrated the emphasis given to this approach. Moreover, some developing countries in the Asia Pacific region like Thailand have already tapped the power of microfinance for SMEs by creating new type of financial licenses through specialized Microfinance Institutions (MFIs).

In this context, Mekong Institute (MI), in collaboration with the Conference on Interaction and Confidence Building Measures in Asia (CICA) that is a multinational forum including 27 Members States, 8 Observer States, and 5 Observer Organizations for enhancing cooperation towards promoting peach, security and stability and mutually beneficial interaction of small and larger states in Asia, and Thailand International Cooperation Agency (TICA), will organize a two-week international training course on "Sufficiency Economy in Microfinance for SMEs Development" to introduce the concept and share information on Sufficiency Economy Philosophy (SEP) and latest developments in the field of microfinance program to bolster sustainable SME development.

2. Course Objectives

The training aims to equip the participants with the knowledge and skills on sufficiency economy and microfinance by enhancing their capacity development, fostering and sharing of relevant experience and information. Specific objectives of the trainings are:

- To understand the concept of Sufficiency Economy Philosophy (SEP) and its application in Microcredit program for community and economic development
- To enhance understanding on microfinance with particular focus in the operational aspects:
- To build and strengthen the connections among the participants through mutual-learning and collaborative actions on policy and technical aspects between SEP and microfinance development;
- To expose participants to the successful SEP through microfinance practices in Thailand to learn the best practices;
- To promote SME development and boost the inclusive growth in the member countries;
 and
- To introduce the SEP concept in their respective countries.

3. Course Outcomes

At the end of the course, the participants will be able to acquire knowledge and skills on different topics pertinent to the policy development and empirical use of SEP and microfinance, while acknowledging the significance of SEP towards microfinance in diversifying SME financing. More precisely, the participants are able to:

- Increase their understanding on SEP towards microfinance in both policy and practicallevel:
- Transfer the gained knowledge and skills on SEP to the local private sectors by working as trainers and catalysts of microfinance;
- Build up networks with government agencies and their stakeholders while sharing the best practices in SEP for SME microfinance; and
- Design initiatives or collective proposals to vigorously promote the legal operations of SEP concept for MFIs all over the countries in the region.

4. Target Group

The direct beneficiaries of the training are senior and mid-level officials, academic institutions and members of the Conference on Interaction and Confidence Building Measures in Asia (CICA) comprising of Afghanistan, Azerbaijan, Bahrain, Bangladesh, Cambodia, China, Egypt, India, Iran, Iraq, Israel, Jordan, Kazakhstan, Kyrgyzstan, Mongolia, Pakistan, Palestine, Qatar, Russia, South

Korea, Sri Lanka, Tajikistan, Thailand, Turkey, United Arab Emirates, Uzbekistan, and Vietnam who are involved in microcredit / microfinance and banking sectors, namely;

- Government representatives (including Ministries/departments of Finance, Economic Affairs, Industry & Commerce, Trade, Community Development, and Bank),
- Private sector (financial business Associations, SME Cooperative and Banking Associations etc.)
- Universities and financial management institutes.

In general participants should;

- Have at least 3-5 years of experience in financial and microfinance sectors from Government, private and academe.
- Have a university degree in discipline directly related to accounting, finance, commerce sectors:
- Be able to communicate (speak, understand, read and write) at professional level in written and spoken English;
- Be able to attend the entire course.

In addition, MI encourages;

- The participation of women and minorities;
- The participation of persons from border areas with other neighbouring target countries or those who may otherwise be engaged in regional trade and investment.

Important criteria for participant selection are English language proficiency and ability to commit full attendance and course requirements. Applications will be reviewed by MI in consultation with the Thailand International and Cooperation Agency (TICA) and CICA.

5. Mode of Training

- Host/Organizing Country: Thailand by Mekong Institute (MI)
- ii. Mode of Training: Virtual Platform through Zoom Application
- iii. Date and Time: August 22 to September 2, 2022 at 13.50 pm to 17.15 pm. (Thailand Time GMT+7)

6. Course Contents

In the training, the participants will explore seven interrelated modules:

Module 1: Program Overview and Sufficiency Economy Philosophy (SEP)

Topics

- Concepts of Sufficiency Economy Philosophy (SEP)
- Sustainable Community Development and Trends
- Preventing factors to sustainable development implementation
- Issues and Challenges in Community Development Principles and Interventions
- Linkage between Sufficiency Economy in Microfinance for SMEs Development with Economic Cooperation and Integration

Module 2: Definition of SME and Microfinance for SMEs Development

Topics

- Definition, concept and characteristics of SME and its development;
- SMEs market linkages;
- Challenges and opportunities for the SMEs on financing;

- Concept of microfinance, MFIs and microfinance development;
- Types of MFIs;
- Measures of efficiency, productivity and profitability;
- Techniques for measuring and monitoring delinquency and benchmark levels of selfsufficiency;
- Entrepreneurship and microfinance in Asia Pacific Region.

Module 3: Regulatory and Government Support for Microfinance Development

Topics

- Role of government support for microfinance development;
- Regulatory changes to bolster microfinance development;
- Unbankable Who Are They?
- Women and Microfinance

Module 4: Establishment of Community-based Microfinance

Topics

- Role of community-based MFIs:
- Community-based microfinance models;
- Regulations, structures and practices;
- Rural E-commerce

Module 5: Financial Inclusion and Poverty

Topics

- Financial Inclusion and Poverty
- Microsavings and Microinsurance
- Case Study: Thailand village funds and saving groups' financial performance.
- Impact of Innovation on Microfinance.
- Managing microfinance during crises such as the global financial crisis, the COVID-19 crisis, based on world best practices in this important area.

Module 6: Sociological Framework of Rural Community-based Microfinance

Topics

- Thailand's strategies for poverty reduction.
- Role of community-based microfinance schemes in poverty reduction and community self-reliance development.

Module 7: Sustainability and Depth of Outreach

Topics

- Commercialisation of Microfinance
- Sustainability and Depth of Outreach of Microfinance Institutions
- Case Study: Impact of Microfinance on Indonesian Rural Households' Welfare
- From Sufficiency Economic Philosophy to Sustainable Development Goals

7. Training Assignments

Training assignment will require participants to practice professional skills and integrate concepts of microfinance management in line with SEP for their own country linking to regional and international level. In addition, participants will work in groups, these activities will promote communication and promote national collaboration and foster a professional network

of contacts among participants. Specific assignments will also be provided throughout the course.

The team of resource persons / instructors will comprise of international and national experts with significant experience on microfinance management in line with SEP in international level. The instructors are all experts in their respective areas of competency which will provide participants with significant opportunities for being exposed to international practice in microfinance for SME development from the region.

8. Curriculum Design and Methodology

The training design is drawn from capacity building needs and tailored to the CICA member States context. The training is designed to foster greater understanding of the training course contents, and to focus on practical knowledge, respect adult learning principles, use real case studies, adopt participative approaches, as well as stimulate sharing and networking among the participants. Interactive experiential learning will be employed here. The training will be delivered in English and will adopt the following methods.

- Lectures and presentations
- Plenary discussions, case studies and group exercises
- Role plays and simulation games
- Filming/VDO related to Sufficiency Economy Community on microfinance and MFIs in Thailand

As required, all training modules are to be drawn from practical experiences and tailored to the needs of stakeholders involved on SME development. It would incorporate concrete actions for follow-up activities after training.

Each training module is designed and delivered using the "Integrated Curriculum" approach. The salient features of this integrated curriculum are that competencies are carefully selected, integration of theoretical concepts with skills practice and essential knowledge directed at enhanced performance, and above all, various implicit competencies (e.g. facilitation, presentation, and communication, negotiation, and leadership skills) are integrated across the curriculum.

9. Resource Persons

The team of resource persons and instructors comprise international and national experts from Office of the National Economic and Social Development Council (NESDC), Office of the Royal Development Projects Board (ORDPB), Community Development Department, Agricultural and Food Marketing Association for Asia and the Pacific (AFMA), Asia Pacific Rural and Agricultural Credit Association (APRACA), Central Bank of Bangladesh, Lincoln University, New Zealand and Khon Kaen University with a profound knowledge and experience in microfinance. They will be responsible for delivering the module sessions together with the in-house resource persons of Trade and Investment Facilitation Department (TIF), MI.

10. Monitoring and Evaluation (M&E)

An effective monitoring and evaluation mechanism will be put in place to assess the progress and measure the results of the intervention. The M&E will be introduced in the pre, during and post stages of each modular training approach.

10.1 Pre-Training Program: at the selection of participants prior to the launch of the training program, relevant information on the prospective participants' knowledge and experience level will be collected. The information will be used to assess and select the participants, monitor the progress, and assess results of the intervention.

- 10.2 During Online Training Program: A pre–training and post–training assessments will be conducted to assess their knowledge and competencies of the participants. Pre-assessment aims to gather information on the participants' level of knowledge. The result will be compared to the post assessment in order to measure the improvement in knowledge and experience.
- 10.3 Daily Quiz: it will be employed to evaluate day–to–day learning progress. The result of daily quiz will be presented at the first session of the day.
- 10.4 Final course evaluation: the final evaluation form³ will be distributed to participants on the last day of the online training course through online assessment platform. The different components were rated on a scale of 1 to 5, where 1 is the lowest and 2 to 5 are based on specific definition of each question.
- 11.5 The participants who attain not less than 80% on real time online class (as appear on schedule) will receive E-certificate.

11. Online Training Facilities and Materials

11.1 Online Training Facilities











Mekong Institute (MI) is a GMS intergovernmental organization (IGO) working closely with the governments of six countries to promote regional development cooperation through programs and projects in three thematic areas of agricultural development and commercialization, trade and investment facilitation, and sustainable energy and environment.



The MI Residential Training Center is located at Khon Kaen University, one of the oldest and largest universities in Northeastern Thailand. It is situated in Khon Kaen city, the capital of Khon Kaen province, Thailand.

11.2 Course Materials

Prior to the E-training, all participants and resource persons will receive soft copies of

³ The final evaluation form is developed by Thailand International Cooperation Agency (TICA)

- 1) The Curriculum Design Statement (CDS) to help them understand the objectives and goals of the workshop,
- 2) Program schedule,
- 3) Directory and
- 4) Presentation on preparatory to the E-training.

During the virtual workshop, participants can access to Mekong Institute's E-learning in which all documents, including the Resource Person's Presentations and all of the participants' works including VDO Clips will be uploaded and available for download/viewing at followings

- E-learning at https://elearn.mekonginstitute.org
- o Password for log in as guest is...... (To be determined)

12. Tentative Schedule

Week – I: Day I, Monday, August 22, 2022 Mode: Online	
Time (Thailand Time GMT+7)	Contents / Sessions
13.30 pm - 14.00 pm	 Guidance to the online training (e.g. presentations, reading materials, assignments, questionnaires, E-learning) Pre-training assignments, questionnaire, questions and discussion points Video Presentation of TICA and Mekong Institute
14.00 pm - 14.05 pm	Welcome remarks
14.05 pm - 14.10 pm	Opening remarks
14.10 pm - 14.15 pm	■ Introductory Remarks
14.15 pm - 14.30 pm	Setting the context - Expectations - Rules and norms of the online training - Program overview
Module 1: Program Over	view and Sufficiency Economy Philosophy (SEP)
14.30 pm - 15.30 pm	 Concepts of Sufficiency Economy Philosophy (SEP) Sustainable Community Development and Trends Preventing factors to sustainable development implementation Issues and Challenges in Community Development Principles and Interventions
Break for 10 minutes	
15.40 pm - 17.00 pm	 Linkage between Sufficiency Economy in Microfinance for SMEs Development with Economic Cooperation and Integration
17.00 pm - 17.15 pm	Evaluation of the session/feedback by the participants
Week – I: Day II, Tuesday, August 23, 2022 Mode: Online	
Time (Thailand Time GMT+7)	Contents / Sessions
13.50 pm - 14.00 pm	Recapitulation and Introduction to the daily sessions

Module 2: Definition of SME and Microfinance for SMEs Development	
14.00 pm -15.25 pm	 Definition, concept and characteristics of SME and its development
Break for 10 minutes	
15.35 pm - 17.00 pm	SMEs market linkagesChallenges and opportunities for the SMEs on financing
17.00 pm - 17.15 pm	Evaluation of the session/feedback by the participants

Week – I: Day III, Wednesday, August 24, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
13.50 pm - 14.00 pm	Recapitulation and Introduction to the daily sessions
14.00 pm - 15.25 pm	 Concept of microfinance, MFIs and microfinance development Types of MFIs
Break for 10 minutes	
15.35 pm - 17.00 pm	 Measures of efficiency, productivity and profitability Techniques for measuring and monitoring delinquency and benchmark levels of self-sufficiency Entrepreneurship and microfinance in Asia Pacific Region
17.00 pm - 17.15 pm	 Evaluation of the session/feedback by the participants

Week – I: Day IV, Thursday, August 25, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
13.50 pm -14.00 pm	 Recapitulation and Introduction to the daily sessions
Module 3 Regulatory and Government Support for Microfinance Development	
14.00 pm - 15.25 pm	Role of government support for microfinance development
	Break for 10 minutes
15.35 pm - 17.00 pm	Regulatory changes to bolster microfinance development
17.00 pm - 17.15 pm	 Evaluation of the session/feedback by the participants

Week – I: Day V, Friday, August 26, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
14.15 pm - 14.30 pm	 Recapitulation and Introduction to the daily sessions
14.30 pm - 15.45 pm	Unbankable – Who Are They?
Break for 10 minutes	
15.55 pm - 17.30 pm	Women and Microfinance
13.33 pm - 17.30 pm	Case Study: Microfinance Participation in Thailand
17.30 pm - 17.45 pm	 Evaluation of the session/feedback by the participants
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Week I: Saturday, August 27, 2022 and Sunday, August 28, 2022

Free Day

Week - II: Day I, Monday, August 29, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
13.50 pm - 14.00 pm	Recapitulation and Introduction to the daily sessions
Module 4: Establishment of Community-base Microfinance	
14.00 pm - 15.25 pm	 Role of community-based MFIs Community-based microfinance models Regulations, structures and practices
Break for 10 minutes	
15.35 pm - 17.00 pm	Rural E-commerce
17.00 pm - 17.15 pm	 Evaluation of the session/feedback by the participants

Week - II: Day II, Tuesday, August 30, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
14.15 pm - 14.30 pm	 Recapitulation and Introduction to the daily sessions
Module 5: Financial Inclusion and Poverty and Rural e-commerce	
	■ Financial Inclusion and Poverty
14.30 pm - 15.45 pm	Microsavings
	Microinsurance
Break for 10 minutes	
15 55 pm 17 20 pm	Case Study: Thailand village funds and saving groups' financial
15.55 pm - 17.30 pm	performance
17.30 pm - 17.45 pm	 Evaluation of the session/feedback by the participants

Week - II: Day III, Wednesday, August 31, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
13.50 pm - 14.00 pm	Recapitulation and Introduction to the daily sessions
14.00 pm - 16.00 pm	 Impact of Innovation on Microfinance Managing microfinance during crises such as the global financial crisis, the COVID-19 crisis, based on world best practices in this important area
Break for 10 minutes	
Module 6 Sociological Framework of Rural Community-based Microfinance	
16.10 pm - 17.00 pm	 Thailand's strategies for poverty reduction Role of community-based microfinance schemes in poverty reduction and community self-reliance development
17.00 pm - 17.15 pm	Evaluation of the session/feedback by the participants

Week - II: Day IV, Thursday, September 1, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
14.15 pm - 14.30 pm	 Recapitulation and Introduction to the daily sessions
Module 7: Sustainability	and Depth of Outreach
14.30 pm - 15.45 pm	Commercialisation of MicrofinanceSustainability and Depth of Outreach of Microfinance Institutions
Break for 10 minutes	
15.55 pm - 17.30 pm	Case Study: Impact of Microfinance on Indonesian Rural Households' Welfare
17.30 pm - 17.45 pm	 Evaluation of the session/feedback by the participants

Week - II: Day V, Friday, September 2, 2022

Mode: Online

Time (Thailand Time GMT+7)	Contents / Sessions
13.50 pm - 14.00 pm	 Recapitulation and Introduction to the daily sessions
14.00 pm - 16.00 pm	 From Sufficiency Economic Philosophy to Sustainable Development Goals Positioning, Core competencies and Business Plan through New Theory Agricultural Approach Financial/Social/Environmental Return on Investment Unique Selling Proposition (USP) Turing Intangible Value to Tangible Value SDGs indicators Social Collaboration and Market Differentiation Point of Parity and Point of Difference Sustainable Supply to Sustainable Demand
Break for 5 minutes	
16.05 pm - 16.10 pm	Alumni Database Presentation
16.10 pm - 17.30 pm	Closing Session Course Report Speech by Country Representatives Closing Remarks Congratulatory Remarks

14. Contacts

For details, please contact

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